

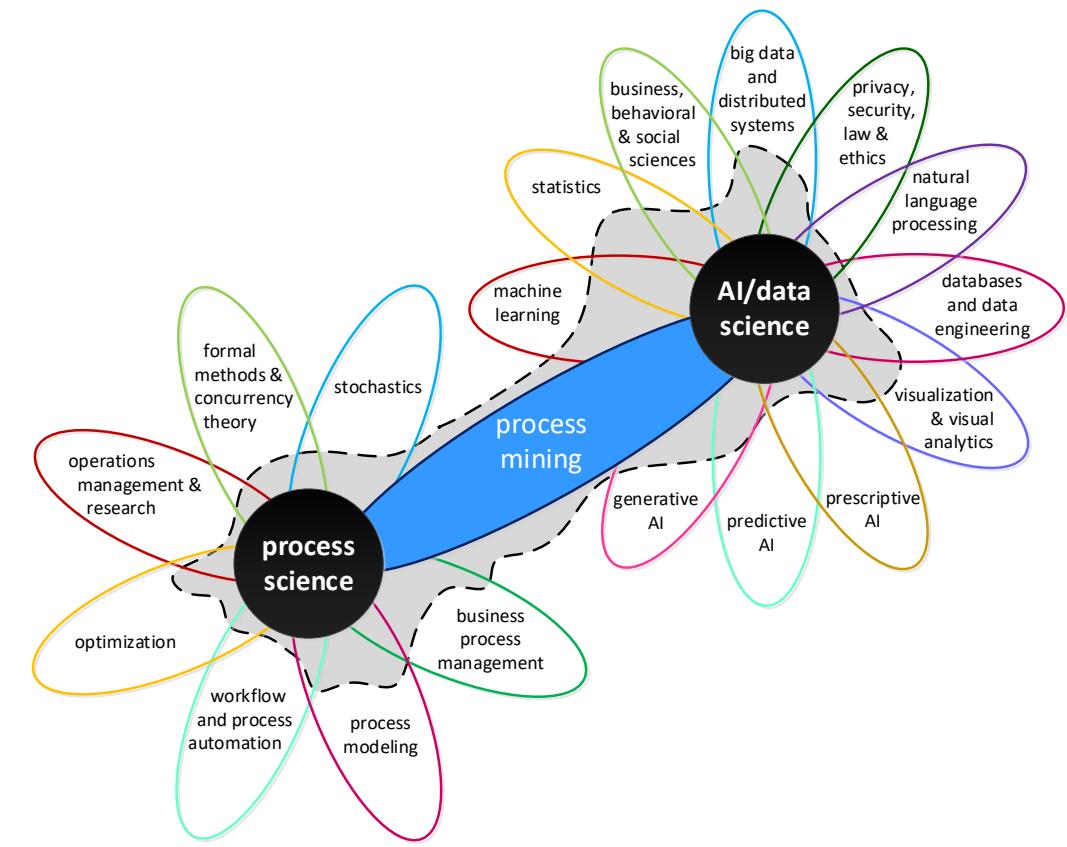
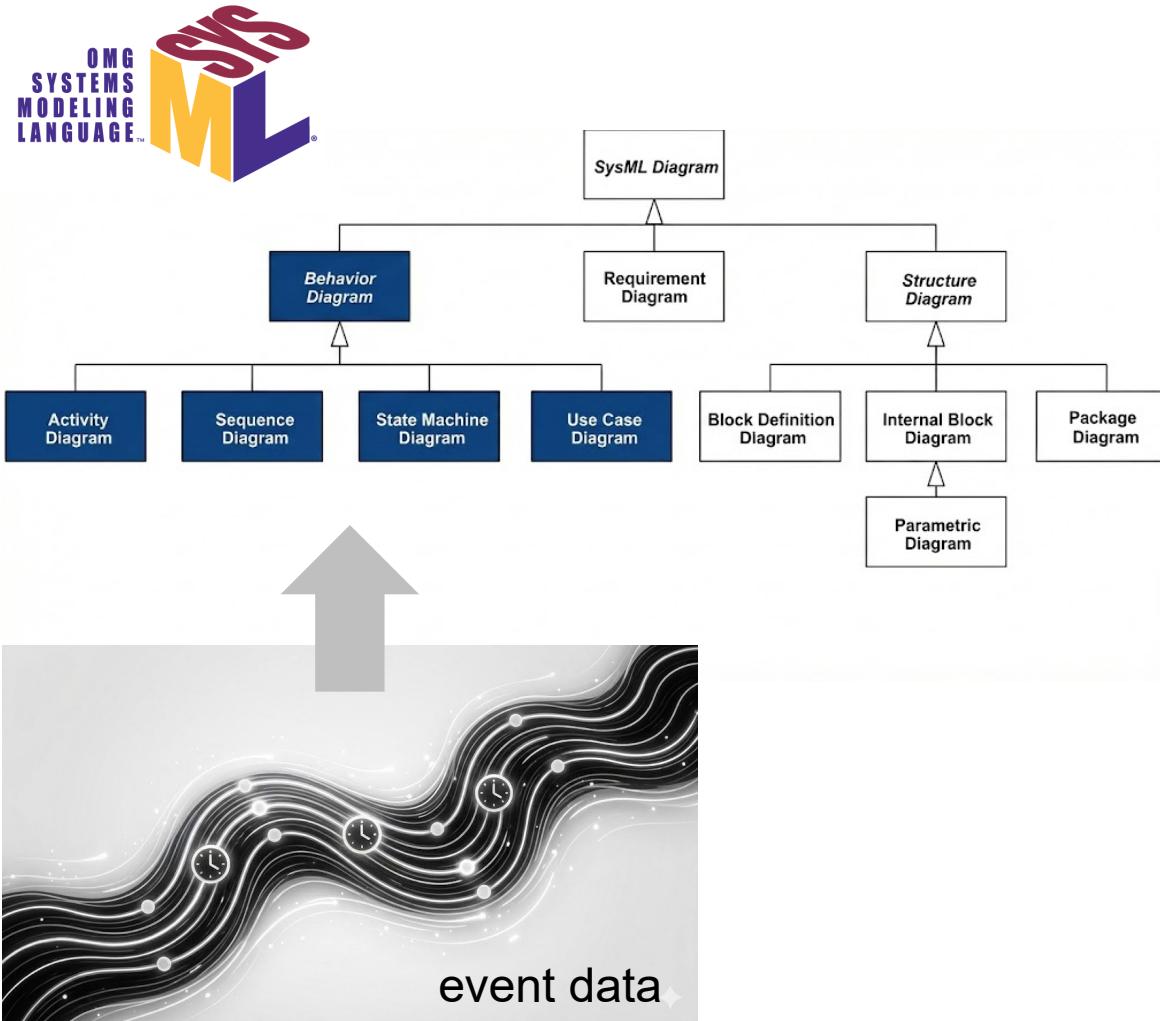
# Events, Objects, and Concurrency: Disentangling the Fabric of Real Operational Processes



**prof.dr.ir. Wil van der Aalst**

professor at RWTH Aachen University &  
chief scientist at Celonis

# What we do: Confronting behavioral models with reality



# Digital Model, Digital Shadow, Digital Twin



Digital Model



Digital Shadow



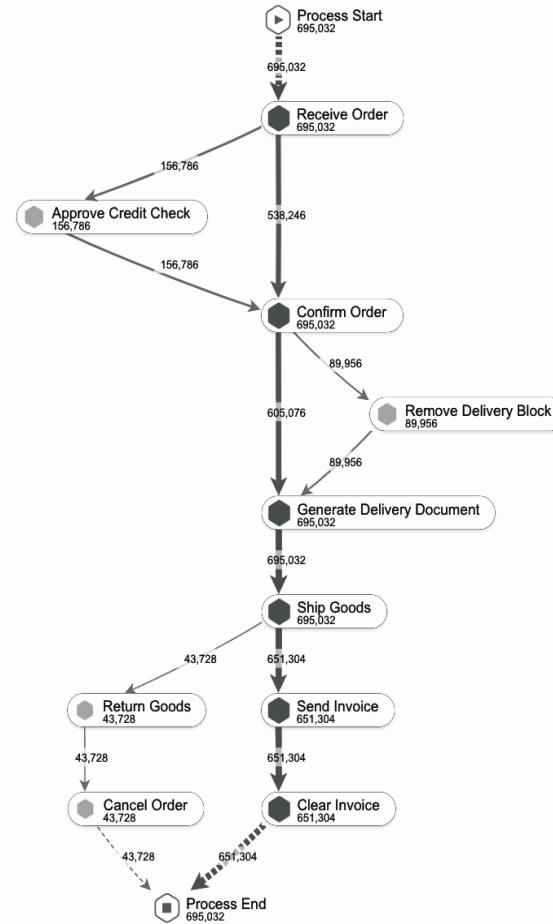
Digital Twin

# Actual processes are very different from what stakeholders think !

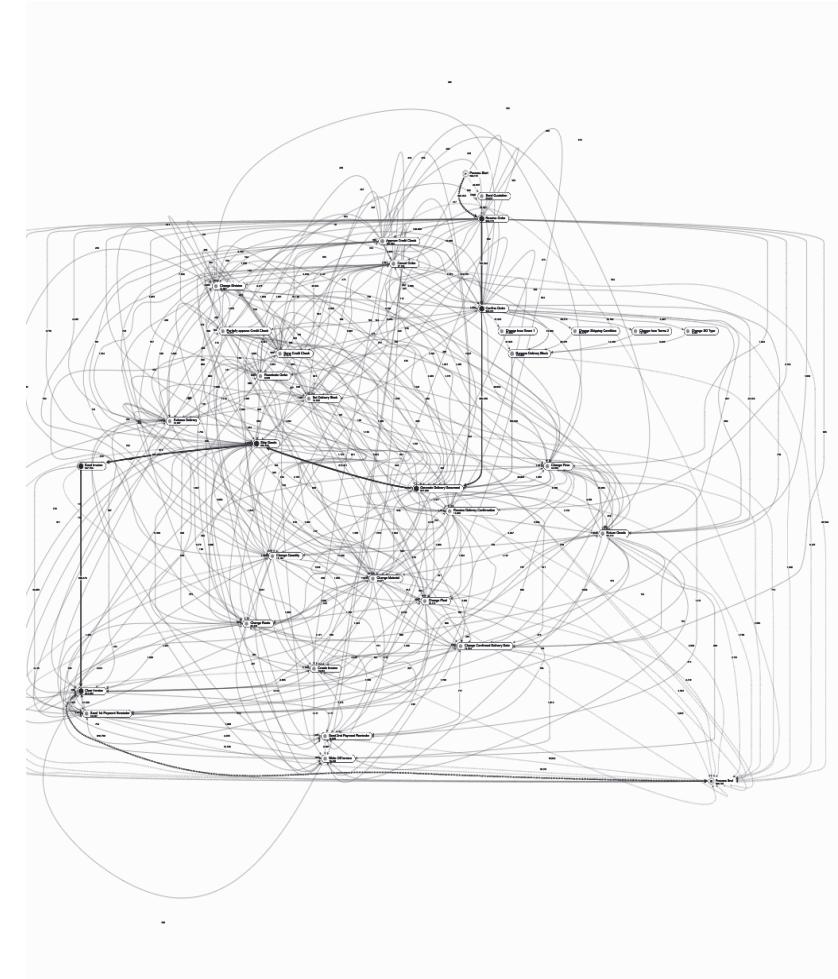
Happy path



Expected paths

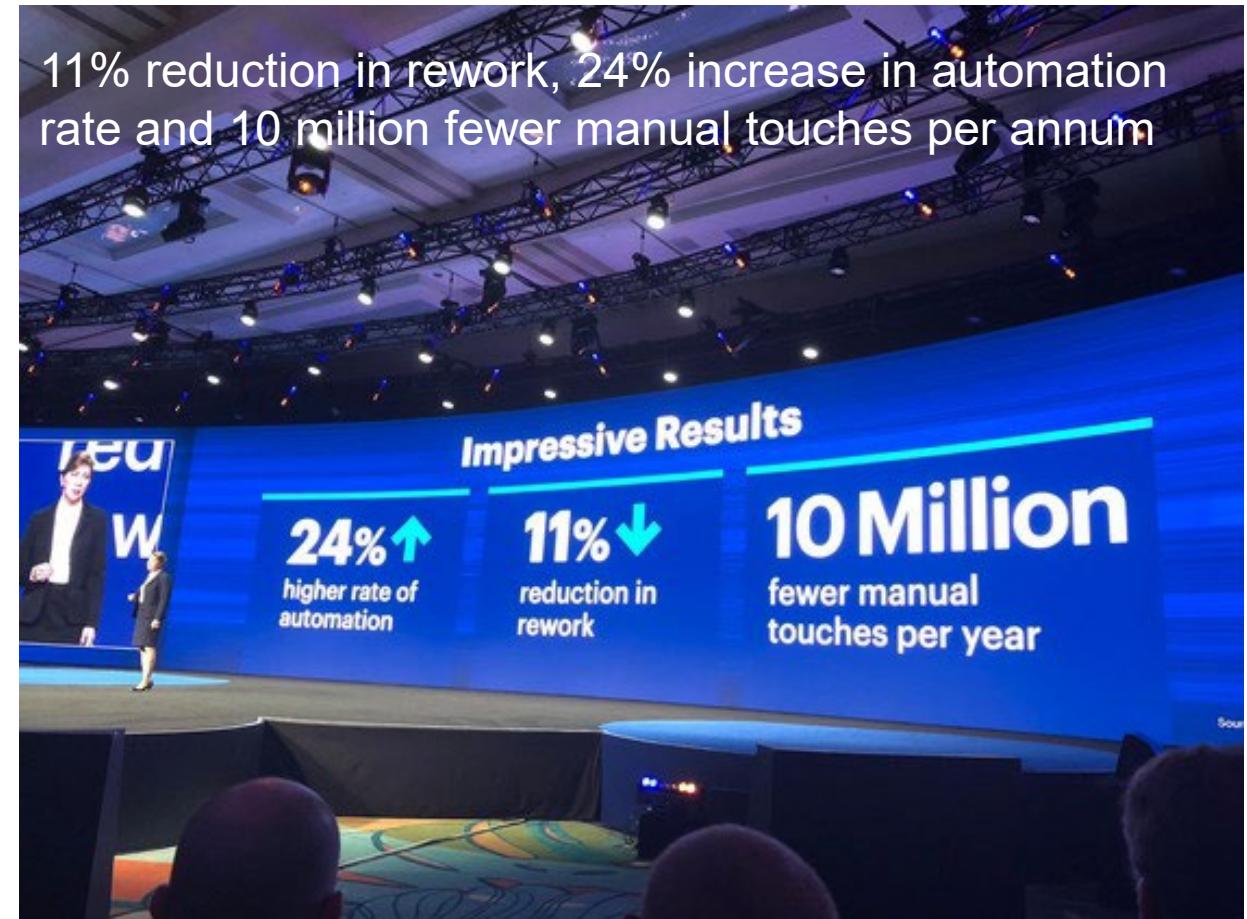


Reality



## An example from Siemens: 70 million sales order items - 1.5 million process variants

# Sales Order Items	70,286,004	Statistical Transactional Value in EUR	232,797,668,141
# Activities	411,462,971	# Process Variants	1,511,644
Digital FIT Rate	2.18	SAP Systems	28
Automation Rate	63%	# Countries	90
Rework Rate	36%	# AREs	255
eBiz Rate All-in	64%	# Customers	257,236
Total Cycle Time (average)	48 Days	# Materials	1,728,677

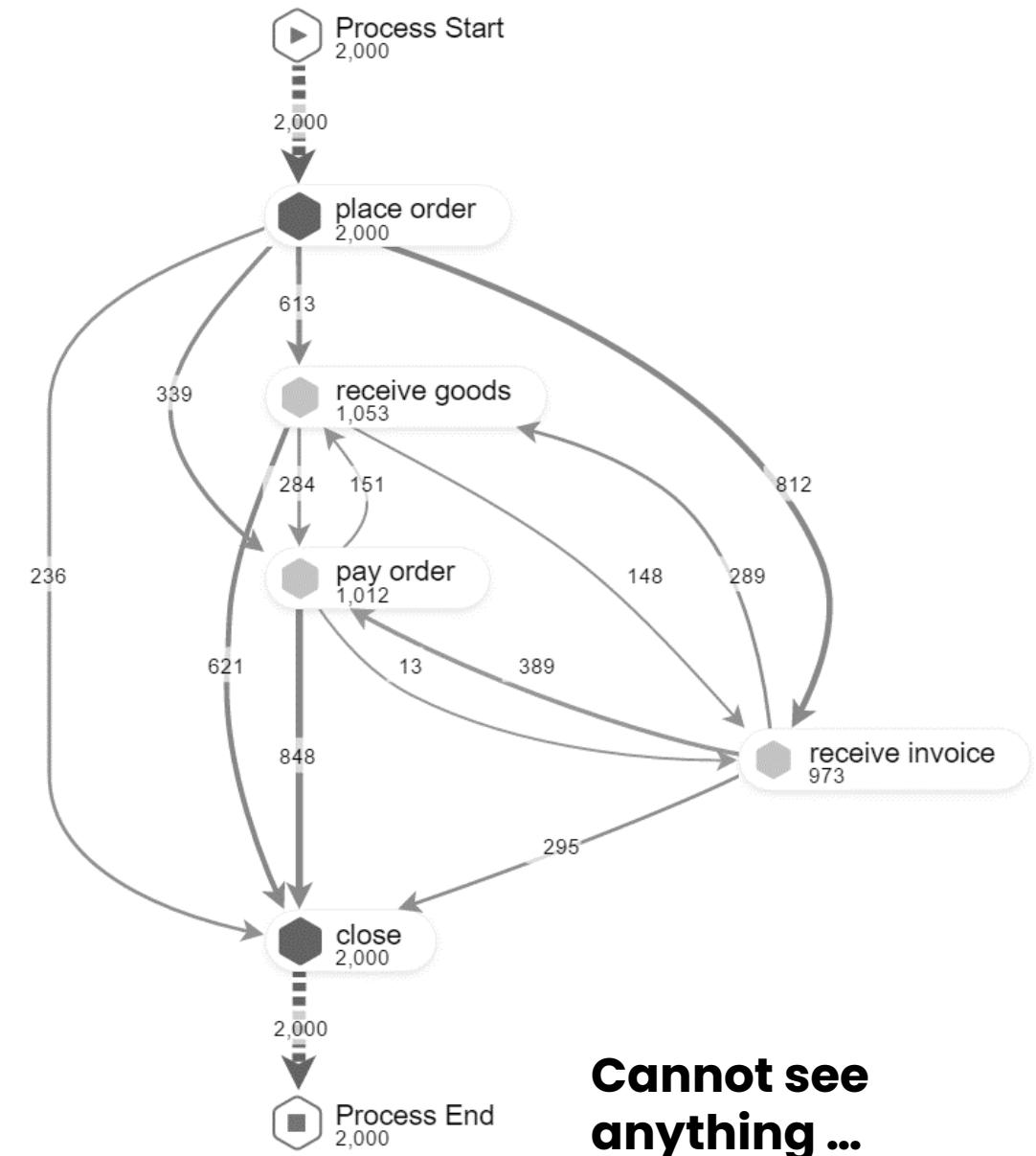
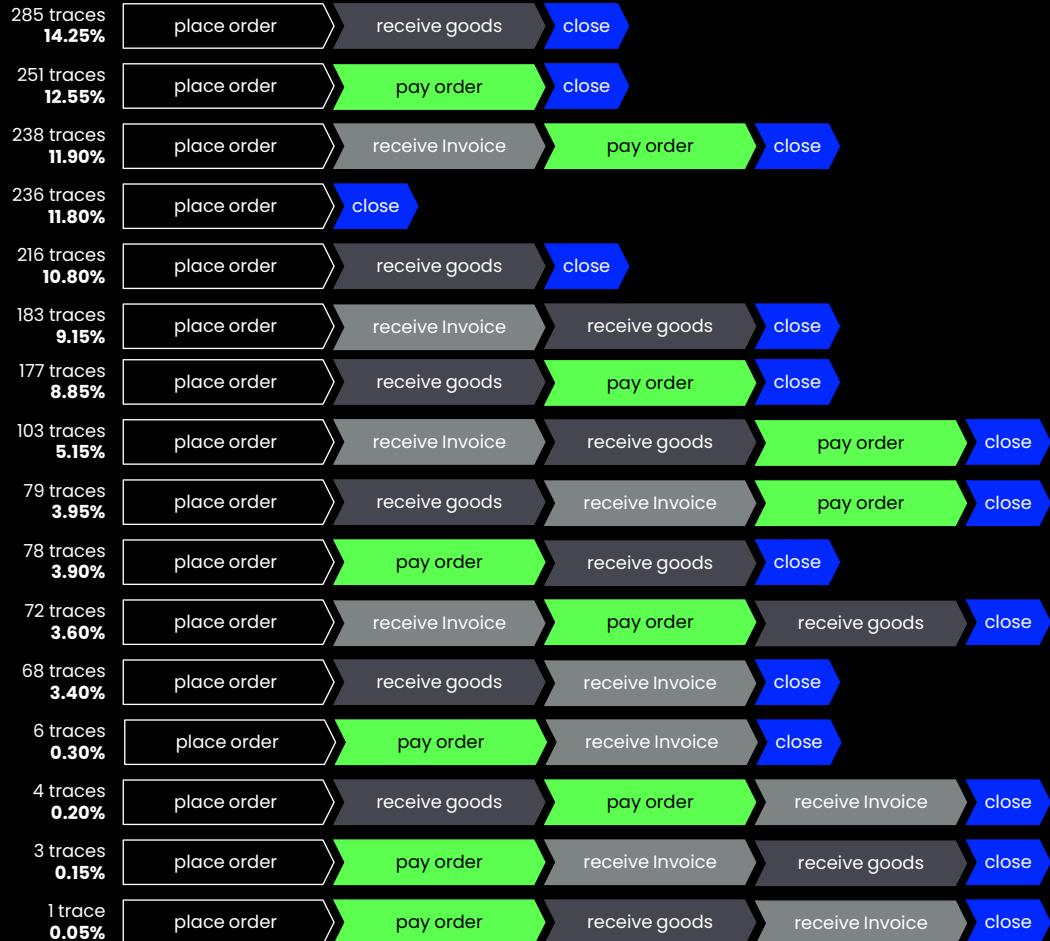


Ghi-Thi Nguyen / Lars Reinkemeyer

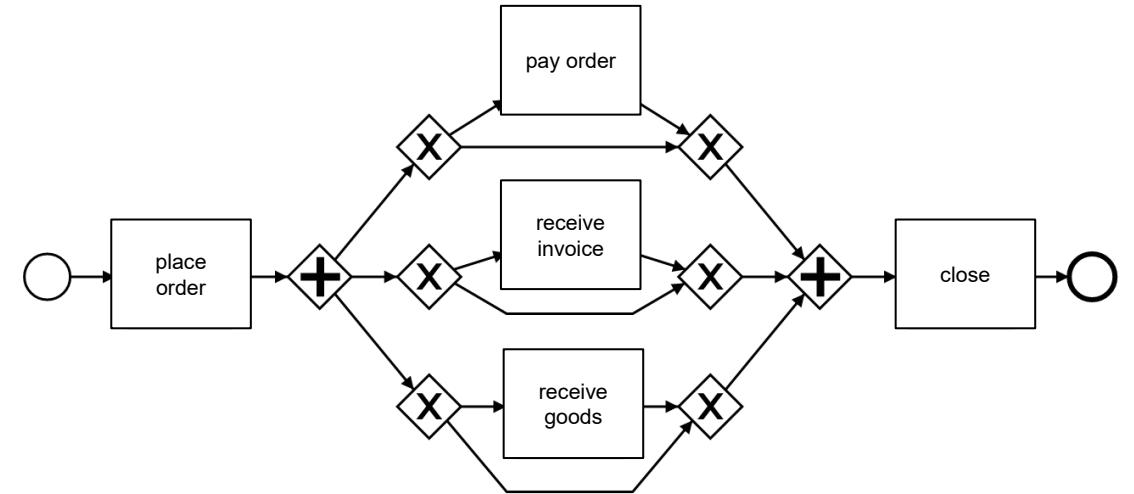
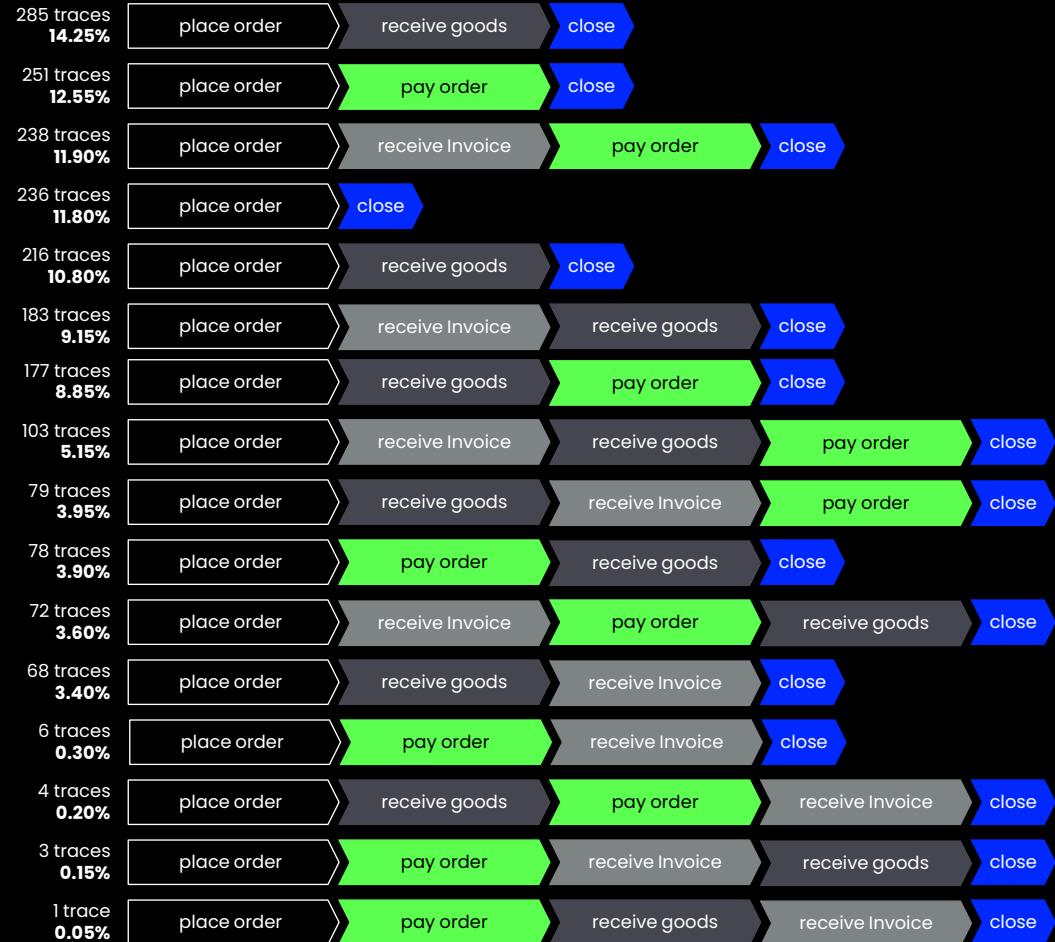
Gia-Thi Nguyen, Siemens: Driving Global Change with the Digital Fit Rate in Order2Cash, in Process Mining in Action, edited by Lars Reinkemeyer

intra-object  
concurrency

# 200 orders grouped per variant



# Using a proper discovery algorithm



Model discovered by the inductive mining technique  
first implemented in ProM and later added to Celonis.

problem  
solved?

not really ...

inter-object  
concurrency

OCPM

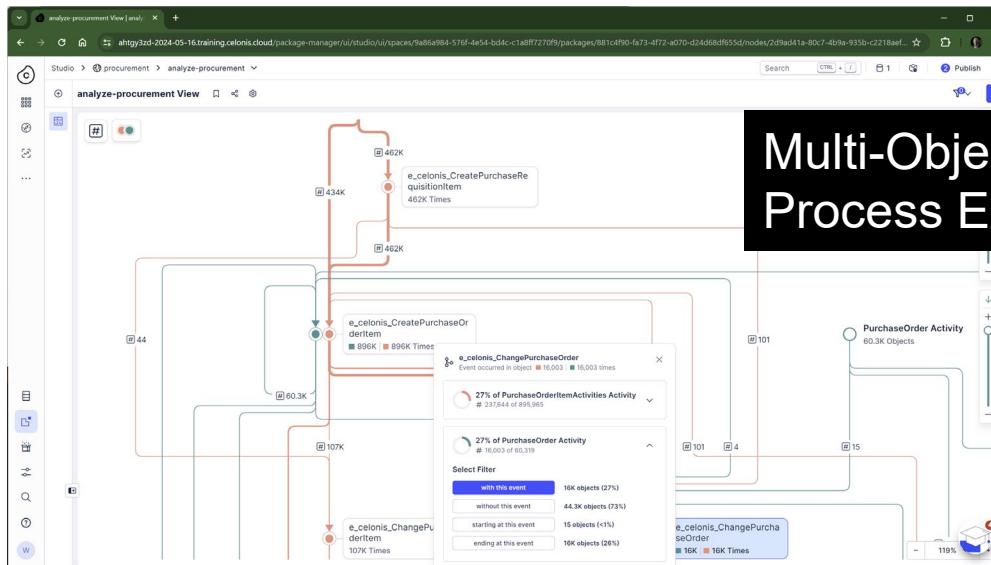
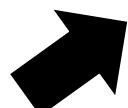
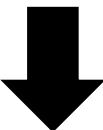
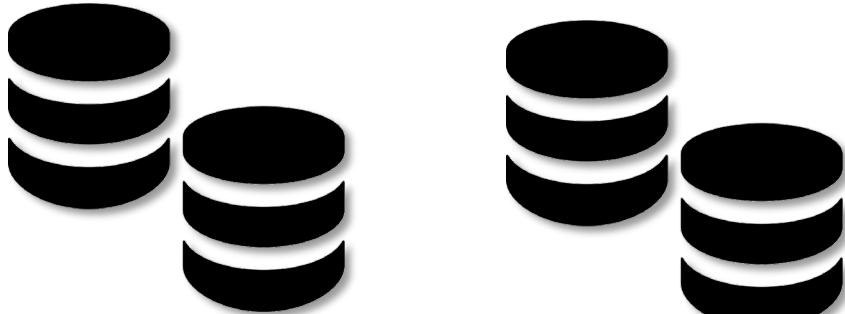
# Objects & Events Are Everywhere!



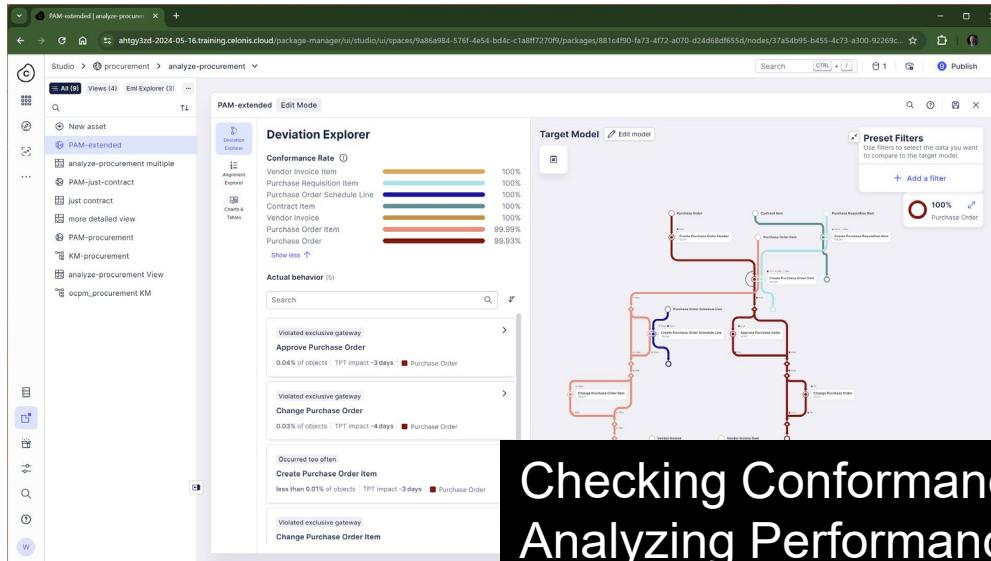
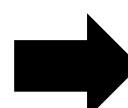
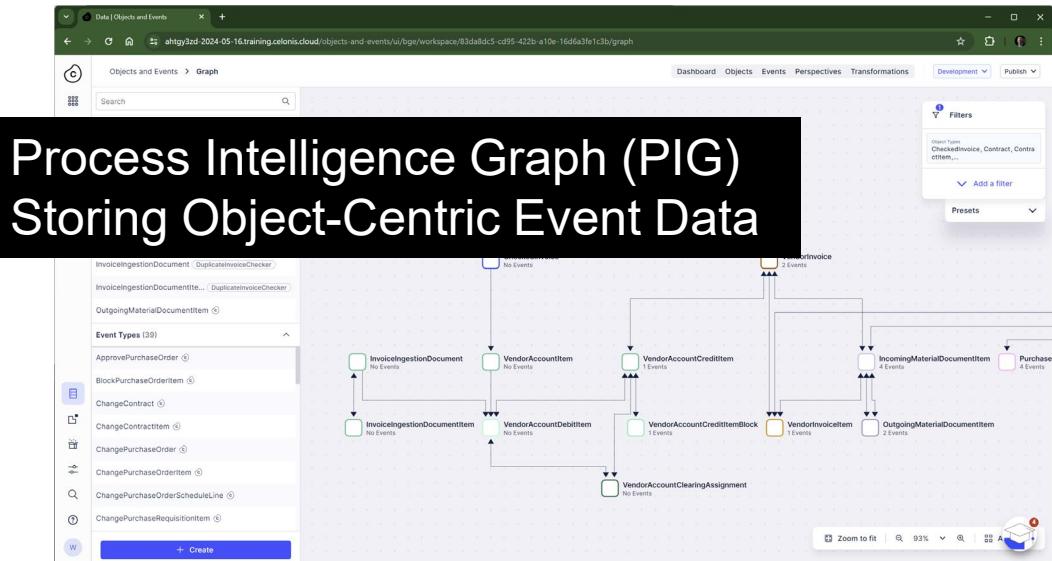
We cannot squeeze this reality into cases, we need a multitude of interconnected objects and events



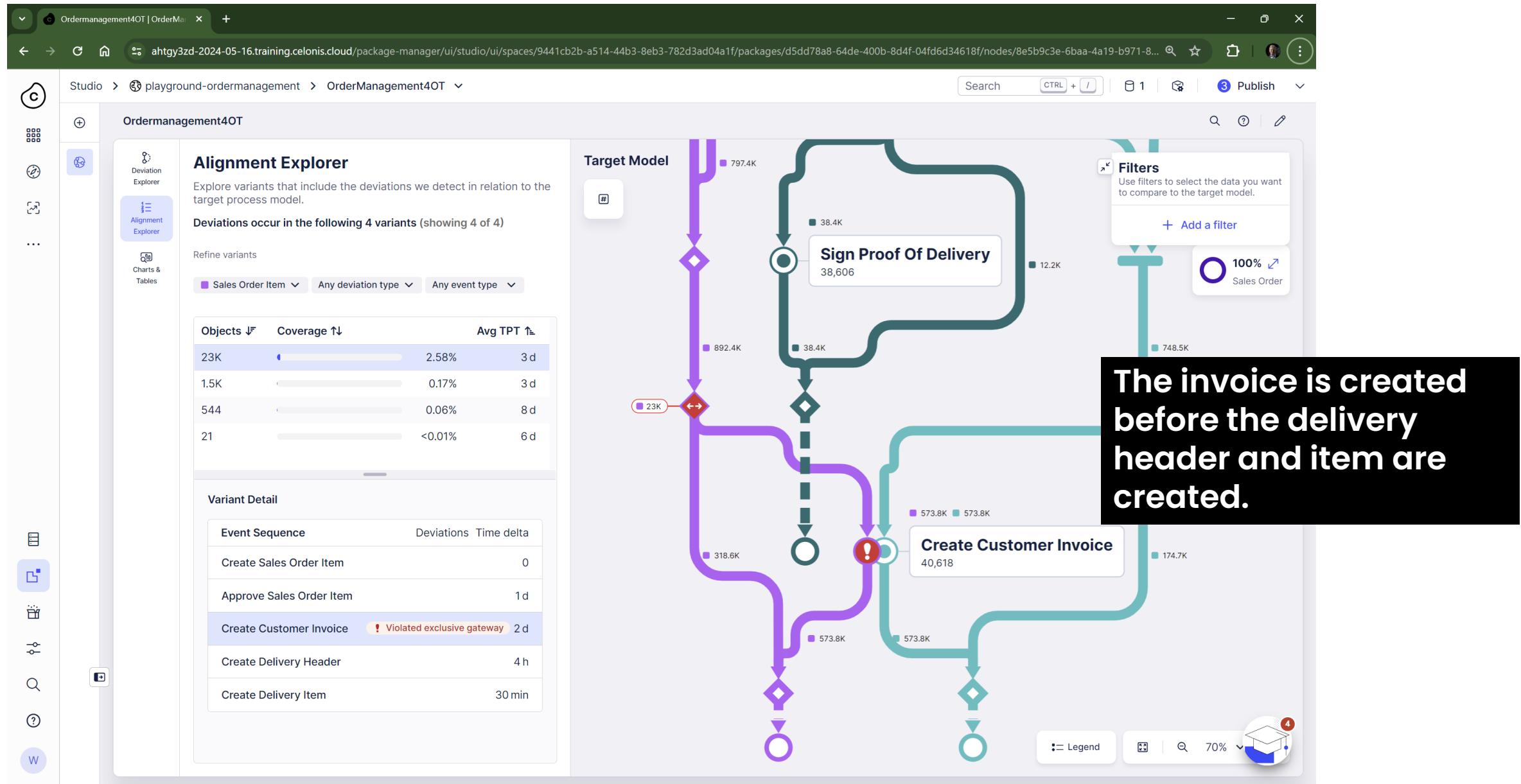
# Our Open-Source Tools (ProM, PM4Py, OCPQ, OC-PM, etc.) and Celonis Support OCPM



Process Intelligence Graph (PIG)  
Storing Object-Centric Event Data



# Conformance Checking Using Alignments



# End-to-End Performance Analysis

Ordermanagement4OT | OrderManagement4OT

Studio > playground-ordermanagement > OrderManagement4OT

Search CTRL + / 1 Publish

Deviation Explorer

Conformance Rate

- Sales Order 99.99%
- Delivery 99.57%

Ordermanagement4OT

It is now possible to compute the time between the creation of the order and the delivery of all items in the order

Violated exclusive gateway

Post Goods Issue

1.55% of objects | TPT impact -24 hours | Delivery Item

Violated exclusive gateway

Sign Proof Of Delivery

0.43% of objects | TPT impact -11 days | Delivery

Occurred too often

Set Delivery Block

less than 0.01% of objects | TPT impact +9 days | Sales Order

Target Model

Throughput Time

Create Sales Order Header

Sales Order First

Create Customer Invoice

Delivery Item Last

avg. 14.62 Days med. 12 Days

40,618 Sales Order objects are selected

Cancel Apply filter



We can disentangle your Spaghetti  
whether it is colored or not!

Great transfer from academia to  
industry. Why not use it more?

# WE ARE TOO BUSY TO APPLY PROCESS MINING

